C 63225

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Name.....

Reg. No.....

SECOND SEMESTER M.Com. DEGREE EXAMINATION, JUNE 2014

(CUCSS)

MC 2C10—STRATEGIC MANAGEMENT

(2010 Admissions)

Time : Three Hours

Maximum : 36 Weightage

$\operatorname{Part} A$

Answer all questions. Each question carries 1 weightage.

- 1. What is a domestic strategy ?
- 2. What is value chain analysis?
- 3. Enumerate the issues involved in behavioural implementation of strategy ?
- 4. Write a note on contingency plan.
- 5. What is McKinsey's 7S model?
- 6. What is strategic review ?

 $(6 \times 1 = 6 \text{ weightage})$

Part B

Answer any six questions. Each question carries 3 weightage.

- 7. Write a note on tactics with suitable examples.
- 8. Enumerate the constituents of the macro environment of business.
- 9. What is SWOT matrix ?
- 10. Write a note on the issues in strategy implementation.
- 11. Discuss the relevance of scenario planning for selected Indian companies.
- 12. Write a note on the role played by globalisation on strategic decisions in business.
- 13. What is overall cost leadership? Explain with examples.
- 14. Discuss how strategic change can be managed in organizations.

 $(6 \times 3 = 18 \text{ weightage})$

Turn over

Part G

Answer any two questions. Each question carries six weightage.

15. Discuss the industry analysis and how it helps in planning strategies ?

16. Discuss what long term strategies will you take about the following products :

- (i) Prescription drugs.
- (ii) LED TVs.
- (iii) Dual sim mobile phones.

17. Discuss the importance of core competence and explain how it can help organisations.

 $(2 \times 6 = 12 \text{ weightage})$